

ISSUES MATRIX – ORPE HUMAN RIGHTS ADVOCATES

Donor-ready Issue Matrix structured to align with **USAID and UNDP evaluation frameworks**, including relevance, effectiveness, impact, sustainability, and cross-cutting compliance (gender, MEL, governance, and localization). It is formatted for direct insertion into proposals, concept notes, or technical narratives.

ORPE HUMAN RIGHTS ADVOCATES

DONOR-READY ISSUE MATRIX (USAID / UNDP FORMAT)

Mission: Restoring Human Dignity through Rule of Law, Democratic Governance, and Inclusive Development

I. SCORING FRAMEWORK (REFERENCE)

Criterion	Definition (Donor Standard)
Relevance	Alignment with donor priorities, country context, and beneficiary needs
Effectiveness	Likelihood of achieving stated outputs and outcomes
Impact	Contribution to systemic, long-term change
Sustainability	Durability of outcomes beyond donor funding
Cross-Cutting Compliance	Gender, inclusion, human rights, MEL, and localization integration

Scoring Scale: **1 (Low) – 5 (Transformational)**

II. ISSUE MATRIX

1. CRISIS RESPONSE & HUMANITARIAN PROTECTION

Component	Description
Core Issues	Civilian protection, GBV response, displacement, humanitarian access, crisis governance failures
Key Interventions	Emergency legal aid, protection frameworks, GBV response systems, humanitarian coordination
Outputs	# of individuals protected; # of legal interventions; of crisis-response systems established
Outcomes	Reduced rights violations; improved crisis response accountability
Impact	Rights-based humanitarian governance systems institutionalized

Score Category Rating Justification

Relevance	5	High alignment with fragile-state and conflict-response priorities
Effectiveness	4	Proven rapid-response legal + community model
Impact	5	Direct protection of life and dignity
Sustainability	3	Requires transition to institutional ownership
Cross-Cutting	5	Strong gender (GBV), inclusion, and rights integration

2. ADVANCING JUSTICE & RULE OF LAW

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Component	Description
Core Issues	Judicial independence, access to justice, due process, anti-corruption
Key Interventions	Strategic litigation, legal aid systems, judicial training, anti-corruption enforcement
Outputs	# of cases litigated; # of justice actors trained; # of reforms enacted
Outcomes	Increased trust in judiciary; reduced corruption; improved legal access
Impact	Independent, functioning rule-of-law system

Score Category Rating Justification

Relevance	5	Core USAID/UNDP governance priority
Effectiveness	5	Litigation + institutional reform dual approach
Impact	5	Structural transformation of justice systems
Sustainability	4	Embedded in legal and institutional frameworks
Cross-Cutting	5	Strong human rights and accountability integration

3. LEADERSHIP FOR DEMOCRACY & GOVERNANCE

Component	Description
Core Issues	Electoral integrity, civic space, ethical leadership, decentralization

ISSUES MATRIX – ORPE HUMAN RIGHTS ADVOCATES

Component	Description
Key Interventions	Civic education, leadership training, electoral monitoring, governance reforms
Outputs	# of leaders trained; # of civic engagements; of electoral processes supported
Outcomes	Increased civic participation; improved governance transparency
Impact	Democratic culture institutionalized

Score Category Rating Justification

Relevance	5	Directly aligned with democracy and governance portfolios
Effectiveness	4	Dependent on political context
Impact	5	Long-term democratic consolidation
Sustainability	4	Strengthened through local ownership
Cross-Cutting	5	Inclusion, gender, and participation embedded

4. STRENGTHENING INSTITUTIONS

Component	Description
Core Issues	Weak institutions, executive overreach, poor financial governance
Key Interventions	Capacity building, PFM reform, oversight strengthening, security sector reform

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Component	Description
Outputs	# of institutions strengthened; of reforms implemented
Outcomes	Increased institutional performance and accountability
Impact	Resilient, transparent governance systems

Score Category Rating Justification

Relevance	5	Central to donor governance strategies
Effectiveness	4	Requires sustained engagement
Impact	5	System-wide governance transformation
Sustainability	5	Institutional embedding ensures longevity
Cross-Cutting	5	Governance, anti-corruption, MEL integrated

5. COMMUNITY EMPOWERMENT & SUSTAINABLE DEVELOPMENT

Component	Description
Core Issues	Poverty, exclusion, weak local governance, lack of economic opportunity
Key Interventions	Cooperative development, legal empowerment, livelihoods, community governance
Outputs	# of cooperatives formed; # of individuals trained; of market linkages

ISSUES MATRIX – ORPE HUMAN RIGHTS ADVOCATES

Component	Description
Outcomes	Increased income; improved participation; local resilience
Impact	Self-sustaining, empowered communities

Score Category Rating Justification

Relevance	5	Aligns with SDGs and inclusive development priorities
Effectiveness	5	Proven community-driven model
Impact	5	Direct poverty reduction + governance impact
Sustainability	5	Locally owned systems
Cross-Cutting	5	Gender, youth, inclusion fully integrated

6. HEALTH EQUITY & HUMAN RIGHTS

Component	Description
Core Issues	Inequitable access to healthcare, weak health systems, disparities
Key Interventions	Health access programs, legal accountability, system strengthening
Outputs	# of individuals served; of health systems improved
Outcomes	Improved health access; reduced disparities

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Component	Description
Impact	Rights-based equitable health systems

Score Category Rating Justification

Relevance	5	High priority for UNDP and global health donors
Effectiveness	4	Dependent on infrastructure and partnerships
Impact	5	Direct human dignity outcome
Sustainability	4	Requires system integration
Cross-Cutting	5	Strong equity and rights-based approach

III. CROSS-CUTTING PERFORMANCE MATRIX

Dimension	ORPE Approach	Donor Alignment
Gender Equality	GBV prevention, women’s leadership, gender mainstreaming	USAID Gender Policy, SDG 5
Inclusion	Youth, marginalized groups, disability inclusion	Leave No One Behind (UNDP)
MEL Systems	KPI dashboards, real-time tracking, impact evaluation	USAID CLA Framework
Localization	Community-led implementation, ToT models	USAID Localization Agenda
Human Rights	Rights-based approach across all sectors	UN Human Rights Framework

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Dimension	ORPE Approach	Donor Alignment
Anti-Corruption	Transparency, accountability systems	USAID Anti-Corruption Strategy

IV. STRATEGIC VALUE PROPOSITION (DONOR POSITIONING)

Why ORPE Scores High in Donor Evaluation:

- **Integrated Systems Model:** Links litigation, governance reform, and community development
 - **Scalable Architecture:** Applicable across fragile and transitioning states
 - **Measurable Outcomes:** KPI-driven, MEL-integrated design
 - **Localization-First Approach:** Ensures sustainability and donor exit viability
 - **Rule-of-Law Core:** Differentiates ORPE from purely humanitarian or development actors
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V. SUMMARY SCORECARD

Issue Area	Avg Score (Out of 5)
Crisis Response	4.4
Rule of Law	4.8
Democracy & Leadership	4.6
Institutions	4.8

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Issue Area	Avg Score (Out of 5)
Community Empowerment	5.0
Health Equity	4.6

Overall Program Strength Score: 4.7 / 5 (High-Impact, Donor-Competitive)